Q1FY21 Earnings Conference Call

Sanjay Dhawan, CEO Mark Gallenberger, CFO

February 8, 2021

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Forward Looking Statements

Statements in this presentation regarding Cerence's future performance, results and financial condition, expected growth, business and market trends, and innovation and our management's future expectations, beliefs, goals, plans or prospects constitute forwardlooking statements within the meaning of the Private Securities Litigation Reform Act of 1995. Any statements that are not statements of historical fact (including statements containing the words "believes," "plans," "anticipates," "expects," "intends" or "estimates" or similar expressions) should also be considered to be forward-looking statements. Although we believe forwardlooking statements are based upon reasonable assumptions, such statements involve known and unknown risk, uncertainties and other factors, which may cause actual results or performance of the company to be materially different from any future results or performance expressed or implied by such forward-looking statements including but not limited to: impacts of the COVID-19 pandemic on our and our customer's businesses; the highly competitive and rapidly changing market in which we operate; adverse conditions in the automotive industry, the related supply chain, or the global economy more generally; our ability to control and successfully manage our expenses and cash position; our strategy to increase cloud offerings; escalating pricing pressures from our customers; our failure to win, renew or implement service contracts; the loss of business from any of our largest customers; effects of customer defaults; our inability to successfully introduce new products, applications and services; the inability to recruit and retain gualified personnel; cybersecurity and data privacy incidents; fluctuating currency rates; and the other factors discussed in our most recent Annual Report on Form 10-K, quarterly reports on Form 10-Q, and other filings with the Securities and Exchange Commission. We disclaim any obligation to update any forward-looking statements as a result of developments occurring after the date of this document.

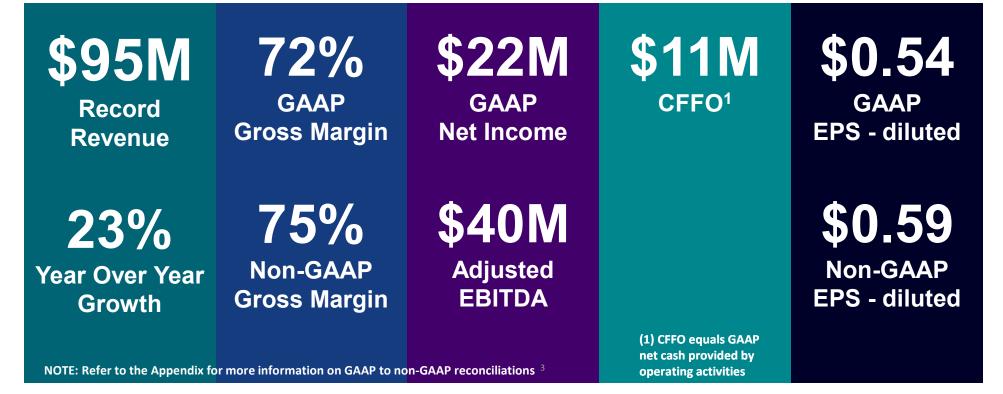
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Cerence Delivers Strong Q1FY21

Exceeded company quarterly guidance on all financial metrics



Cerence Innovation Leads the Industry

Expand in mobility markets

Beyond voice and into new adjacencies

Brand-aligned experience

Continuous updates and enhancements

Extend digital life to cars

Solutions beyond voice

Full sensor and data integration

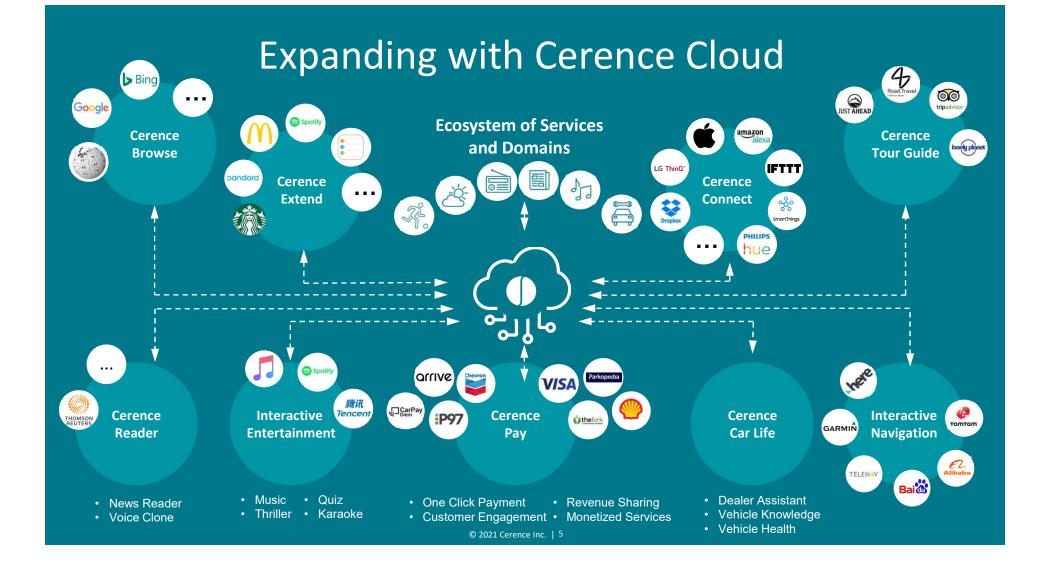
Single digital identity in and out of a vehicle

Innovate with the cloud

Enhance customer experience and bring more products to market faster

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Cerence 2-Wheeler

Al Creates a "Digital Helmet" for Riders

Digital Life Ecosystem

Remote Control Fuel / EV Status Navigation Phone & Media Group Ride

Software Platform

Voice Al Noise Cancelling Broad Languages Context Aware Sensor Fusion

Regelierant of the second seco

Smart Meter

Digital Dashboard Hands-Free Use Optimized GUI Phone Connectivity Water & Shock Resistant Easy Onboarding



Cerence Building Mobility

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Robust Software Cloud Services and Toolkits

Cloud Speech Voice-Powered Directories Dynamic Content Analytics Diagnostic Channel Remote Provisions OTA Updates



Al Software Defined Module

Automotive Grade Touchless Control Multilingual Support Edge Technologies Language Updates Device Upgrades Status and Issue Checks



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KPIs Indicate Sustainable Growth Potential



54% % of worldwide Auto production with Cerence Technology (TTM)



-17%

Change in number of Cerence cloud-connected cars shipped (TTM over prior year TTM)

(change in auto production for the same period according to IHS data is -16%)



6.0 Average Contract Duration (TTM)



20% Growth in billings per car (TTM over prior year TTM, and excludes legacy contract)

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78%

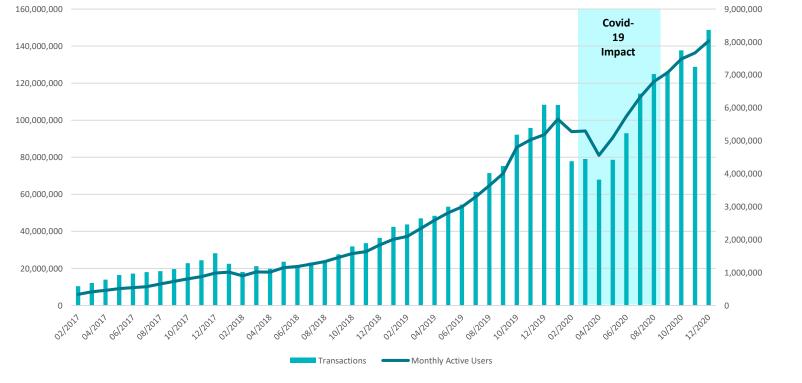
Repeatable

software revenue

contribution (TTM)

NOTE: Refer to the Appendix for more information on KPI definitions

Adoption KPIs on a Positive Trend

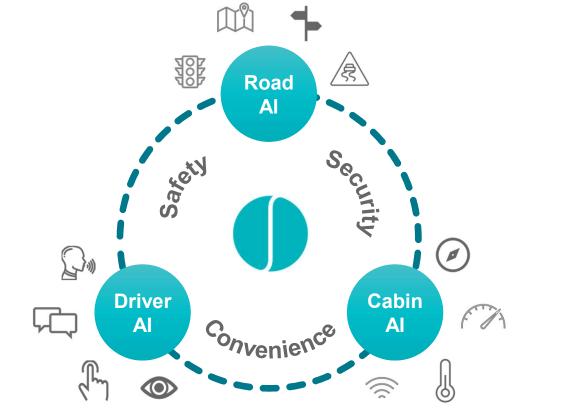




Transactions is defined as the number of initiated user interactions with the Company's cloud computing platforms.

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Cerence Long Term Strategic Direction



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Financial Summary

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Q1 Exceeded Street Guidance on All Key Financial Metrics

	Q1 Actual Results	Q1 Guidance
Revenue	\$95.0M	\$85M - \$90M
GAAP Gross Margin	71.7%	68% - 69%
Non-GAAP Gross Margin ^(a)	75.3%	71% - 72%
GAAP Operating Margin	21.3%	13% - 17%
Non-GAAP Operating Margin ^(a)	39.7%	34% - 36%
GAAP Net Income	\$21.6M	\$6M - \$9M
Adjusted EBITDA ^(a)	\$40.3M	\$31M - \$35M
Adjusted EBITDA Margin ^(a)	42.4%	36% - 38%
GAAP EPS – diluted	\$0.54	\$0.15 - \$0.24
Non-GAAP EPS – diluted ^(a)	\$0.59	\$0.48 - \$0.55
CFFO	\$10.8M	n/a

Footnote:

(a) Non-GAAP excludes acquisition-related costs, amortization of acquired intangible assets, restructuring expense, and stock-based compensation.

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(b) Refer to the Appendix for more information on GAAP to non-GAAP reconciliations



Strong New Connected and Pro Services Drive Growth

	Q1FY21	Q4FY20	Q1FY20	QoQ	YoY
License:	\$46.4M	\$46.4M	\$40.8M	0%	14%
Variable	\$36.3M	\$29.9M	\$33.7M	21%	8%
Fixed (Prepay)	\$10.1M	\$16.5M	\$7.1M	(39%)	42%
Connected Services:	\$27.3M	\$25.0M	\$23.0M	9%	19%
Legacy	\$16.0M	\$15.9M	\$15.7M	1%	2%
New	\$11.3M	\$9.1M	\$7.3M	24%	55%
Professional Services	\$21.3M	\$19.5M	\$13.7M	9%	55%
Total Revenue:	\$95.0M	\$90.9M	\$77.5M	5%	23%

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Q2FY21 Guidance Shows Strong Year-Over-Year Growth

	Q2F	Y21	Q2FY20	YoY
	Low	High	Actual	Growth
Revenue	\$92M	\$95M	\$86.5M	6% - 10%
GAAP Gross Margin	71%	72%	66.8%	420 – 520bps
Non-GAAP Gross Margin (a)	74%	75%	70.1%	390 – 490bps
GAAP Operating Margin	14%	17%	13.9%	10 – 310bps
Non-GAAP Operating Margin ^(a)	34%	36%	31.0%	300 – 500bps
GAAP Net Income	\$5M	\$6M	\$12.5M	(60%) – (52%)
Adjusted EBITDA ^(a)	\$34M	\$37M	\$29.0M	17% - 28%
Adjusted EBITDA Margin (a)	36%	38%	33.6%	240 -440bps
GAAP EPS – diluted	\$0.12	\$0.16	\$0.33	(64%) – (52%)
Non-GAAP EPS – diluted ^(a)	\$0.50	\$0.55	\$0.43	16% -28%

Footnote:

(a) Non-GAAP excludes acquisition-related costs, amortization of acquired intangible assets, restructuring expense, and stock-based compensation.

(b) Refer to the Appendix for more information on GAAP to non-GAAP reconciliations

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Positive Update to FY21 Guidance

Narrowing range to upper half of original guidance and increasing profitability

	FY21	(New)	FY21 (P	revious)	FY20	YoY
	Low	High	Low	High	Actual	Growth
Revenue	\$370M	\$380M	\$360M	\$380M	\$329.6M	12 – 15%
GAAP Gross Margin	70%	71%	69%	71%	67.3%	270 – 370bps
Non-GAAP Gross Margin ^(a)	74%	75%	72%	74%	71.5%	250 – 350bps
GAAP Operating Margin	14%	16%	13%	16%	5.9%	810 – 1010bps
Non-GAAP Operating Margin ^(a)	33%	35%	31%	33%	32.1%	90 – 290bps
GAAP Net Income	\$33M	\$39M	\$18M	\$31M	(\$20.6M)	260% - 289%
Adjusted EBITDA ^(a)	\$131M	\$140M	\$122M	\$135M	\$114.9M	14% - 22%
Adjusted EBITDA Margin ^(a)	35%	37%	34%	36%	34.9%	10 – 210bps
GAAP EPS – diluted	\$0.84	\$1.00	\$0.50	\$0.79	(\$0.57)	247% - 275%
Non-GAAP EPS – diluted ^(a)	\$1.91	\$2.10	\$1.81	\$2.05	\$1.68	14% - 25%
CFFO	\$67M	\$72M	\$62M	\$70M	\$44.8M	50% - 61%

Footnote:

(a) Non-GAAP excludes acquisition-related costs, amortization of acquired intangible assets, restructuring expense,

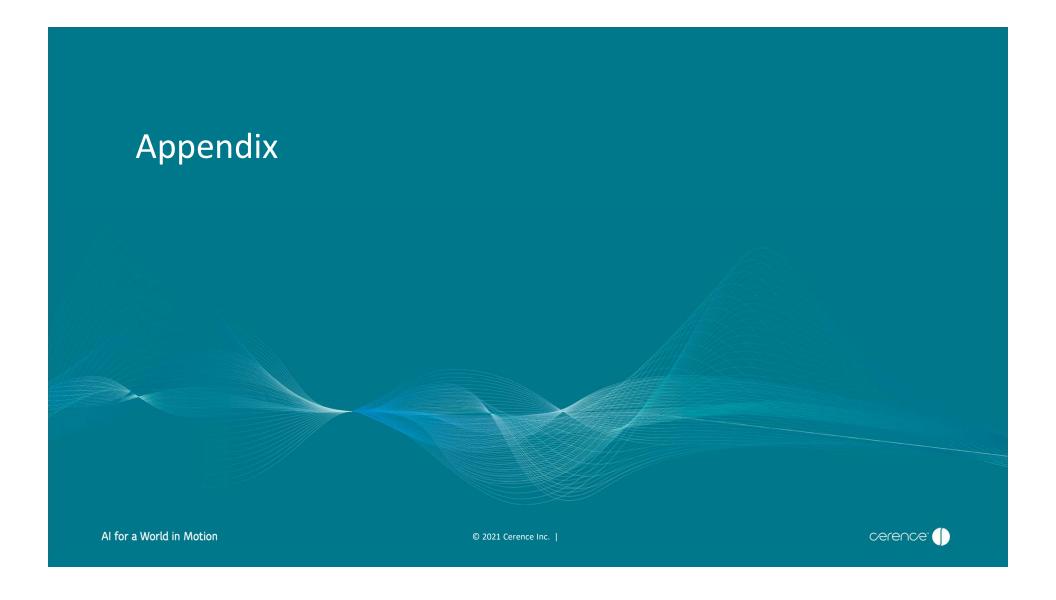
and stock-based compensation.

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(b) Refer to the Appendix for more information on GAAP to non-GAAP reconciliations \$ $\hfill 0$ 2021 Cerence Inc. |15







Non-GAAP Financial Measures – Definitions

Discussion of Non-GAAP Financial Measures

We believe that providing the non-GAAP information in addition to the GAAP presentation, allows investors to view the financial results in the way management views the operating results. We further believe that providing this information allows investors to not only better understand our financial performance, but more importantly, to evaluate the efficacy of the methodology and information used by management to evaluate and measure such performance. The non-GAAP information should not be considered superior to, or a substitute for, financial statements prepared in accordance with GAAP.

We utilize a number of different financial measures, both GAAP and non-GAAP, in analyzing and assessing the overall performance of the business, for making operating decisions and for forecasting and planning for future periods. While our management uses these non-GAAP financial measures as a tool to enhance their understanding of certain aspects of our financial performance, our management does not consider these measures to be a substitute for, or superior to, the information provided by GAAP financial statements.

Consistent with this approach, we believe that disclosing non-GAAP financial measures to the readers of our financial statements provides such readers with useful supplemental data that, while not a substitute for GAAP financial statements, allows for greater transparency in the review of our financial and operational performance. In assessing the overall health of the business during the three months ended December 31, 2020 and 2019, our management has either included or excluded the following items in general categories, each of which is described below.

Adjusted EBITDA

Adjusted EBITDA is defined as net income attributable to Cerence Inc. before net income (loss) attributable to income tax (benefit) expense, other income (expense) items, net, depreciation and amortization expense, and excluding acquisition-related costs, amortization of acquired intangible assets, stockbased compensation, and restructuring and other costs, net or impairment charges related to fixed and intangible assets and gains or losses on the sale of long-lived assets, if any. From time to time we may exclude from Adjusted EBITDA the impact of events, gains, losses or other charges (such as significant legal settlements) that affect the period-to-period comparability of our operating performance. Other income (expense) items, net include interest expense, interest income, and other income (expense), net (as stated in our Condensed Consolidated Statement of Operations). Our management and Board of Directors use this financial measure to evaluate our operating performance. It is also a significant performance measure in our annual incentive compensation programs.

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Non-GAAP Financial Measures – Definitions

Restructuring and other costs, net.

Restructuring and other charges, net include restructuring expenses as well as other charges that are unusual in nature, are the result of unplanned events, and arise outside the ordinary course of our business such as employee severance costs, costs for consolidating duplication facilities, and separation costs directly attributable to the Cerence business becoming a standalone public company.

Acquisition-related costs, net.

In recent years, we have completed a number of acquisitions, which result in operating expenses, which would not otherwise have been incurred. We provide supplementary non-GAAP financial measures, which exclude certain transition, integration and other acquisition-related expense items resulting from acquisitions, to allow more accurate comparisons of the financial results to historical operations, forward looking guidance and the financial results of less acquisitive peer companies. We consider these types of costs and adjustments, to a great extent, to be unpredictable and dependent on a significant number of factors that are outside of our control. Furthermore, we do not consider these acquisition-related costs and adjustments to be related to the organic continuing operations of the acquired businesses and are generally not relevant to assessing or estimating the long-term performance of the acquired assets. In addition, the size, complexity and/or volume of past acquisitions, which often drives the magnitude of acquisition related costs, may not be indicative of the size, complexity and/or volume of past acquired assets will generate for us. We believe that providing a supplemental non-GAAP measure, which excludes these items allows management and investors to consider the ongoing operations of the business both with, and without, such expenses.

These acquisition-related costs fall into the following categories: (i) transition and integration costs; (ii) professional service fees and expenses; and (iii) acquisition-related adjustments. Although these expenses are not recurring with respect to past acquisitions, we generally will incur these expenses in connection with any future acquisitions. These categories are further discussed as follows:

Transition and integration costs. Transition and integration costs include retention payments, transitional employee costs, and earn-out payments treated as compensation expense, as well as the costs of integration-related activities, including services provided by third-parties.

Professional service fees and expenses. Professional service fees and expenses include financial advisory, legal, accounting and other outside services incurred in connection with acquisition activities, and disputes and regulatory matters related to acquired entities.

Acquisition-related adjustments. Acquisition-related adjustments include adjustments to acquisition-related items that are required to be marked to fair value each reporting period, such as contingent consideration, and other items related to acquisitions for which the measurement period has ended, such as gains or losses on settlements of pre-acquisition contingencies.

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Non-GAAP Financial Measures – Definitions

Amortization of acquired intangible assets.

We exclude the amortization of acquired intangible assets from non-GAAP expense and income measures. These amounts are inconsistent in amount and frequency and are significantly impacted by the timing and size of acquisitions. Providing a supplemental measure which excludes these charges allows management and investors to evaluate results "as-if" the acquired intangible assets had been developed internally rather than acquired and, therefore, provides a supplemental measure of performance in which our acquired intellectual property is treated in a comparable manner to our internally developed intellectual property. Although we exclude amortization of acquired intangible assets from our non-GAAP expenses, we believe that it is important for investors to understand that such intangible assets contribute to revenue generation. Amortization of intangible assets that relate to past acquisitions will recur in future periods until such intangible assets have been fully amortized. Future acquisitions may result in the amortization of additional intangible assets.

Non-cash expenses.

We provide non-GAAP information relative to the following non-cash expenses: (i) stock-based compensation; and (ii) non-cash interest. These items are further discussed as follows:

(i)Stock-based compensation. Because of varying valuation methodologies, subjective assumptions and the variety of award types, we exclude stock-based compensation from our operating results. We evaluate performance both with and without these measures because compensation expense related to stock-based compensation is typically non-cash and awards granted are influenced by the Company's stock price and other factors such as volatility that are beyond our control. The expense related to stock-based awards is generally not controllable in the short-term and can vary significantly based on the timing, size and nature of awards granted. As such, we do not include such charges in operating plans. Stock-based compensation will continue in future periods.

ii)Non-cash interest. We exclude non-cash interest because we believe that excluding this expense provides management, as well as other users of the financial statements, with a valuable perspective on the cash-based performance and health of the business, including the current near-term projected liquidity. Non-cash interest expense will continue in future periods.

Other expenses.

We exclude certain other expenses that result from unplanned events outside the ordinary course of continuing operations, in order to measure operating performance and current and future liquidity both with and without these expenses. By providing this information, we believe management and the users of the financial statements are better able to understand the financial results of what we consider to be our organic, continuing operations. Included in these expenses are items such as other charges (credits), net, losses from extinguishment of debt, and changes in indemnification assets corresponding with the release of pre-spin liabilities for uncertain tax positions.

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KPI Measures – Definitions

Key performance indicators

We believe that providing key performance indicators ("KPIs"), allows investors to gain insight into the way management views the performance of the business. We further believe that providing KPIs allows investors to better understand information used by management to evaluate and measure such performance. KPIs should not be considered superior to, or a substitute for, operating results prepared in accordance with GAAP. In assessing the performance of the business during the three months ended December 31, 2020 and 2019, our management has reviewed the following KPIs, each of which is described below:

- Percent of worldwide auto production with Cerence Technology: The number of Cerence enabled cars shipped as compared to IHS Markit car production data.
- Average contract duration: The weighted average annual period over which we expect to recognize the estimated revenues from new license and connected contracts signed during the quarter, calculated on a trailing twelve months ("TTM") basis and presented in years.
- Repeatable software contribution: The percentage of repeatable revenues as compared to total GAAP revenue in the quarter on a TTM basis. Repeatable revenues are defined as the sum of License and Connected Services revenues.
- Change in number of Cerence connected cars shipped: The year over year change in the number of cars shipped with Cerence connected solutions. Amounts calculated on a TTM basis.
- Growth in billings per car: The rate of growth calculated from the average billings per car based on a trailing twelve month comparison while excluding legacy contract and adjusted for prepay usage.

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Q1FY21 Reconciliations of GAAP to non-GAAP Results

(unaudited - in thousands, except per share data)		Three Mon	iths Er	nded	(unaudited - in thousands, except per share data)		Three Mor Decem		1
		Decem	ber 31	,		202			2019
		2020		2019	GAAP net income (loss)	\$	21,638	\$	(11,762)
GAAP revenue	\$	94,964	\$	77,459	Stock-based compensation Amortization of intangible assets		12,351		8,969
					Restructuring and other costs, net		5,037		5,218
GAAP gross profit	Ś	68,083	Ś	51,525	Non-cash interest expense		47 1,230		7,554 1,332
Stock-based compensation		1,585		1,223	Adjustments to income tax expense		(15,710)		(976)
Amortization of intangible assets		1,879		2,087	Non-GAAP net income	\$	24,593	Ś	10,335
Non-GAAP gross profit	4	71,547	Ś	54,835					
GAAP gross margin	<u>×</u>	71.7%	ž—	<u> </u>	Adjusted EPS:				
Non-GAAP gross margin		75.3%		70.8%	GAAP Numerator: Net income (loss) attributed to common shareholders				
Non-GAAP gross margin		75.5 /		70.87	Interest on Convertible Senior Notes, net of tax	\$	21,638 1,831	\$	(11,762)
				(2.007)	Net income (loss) attributed to common shareholders - diluted	\$	23,469	Ś	(11,762)
GAAP operating (loss) income	\$	20,272	Ş	(2,097)		,	,	•	(,,
Stock-based compensation		12,351		8,969	Non-GAAP Numerator:				
Amortization of intangible assets		5,037		5,218	Net income attributed to common shareholders	\$	24,593	\$	10,335
Restructuring and other costs, net		47		7,554	Interest on Convertible Senior Notes, net of tax		1,005		-
Non-GAAP operating income	<u>\$</u>	37,707	<u>\$</u>	19,644	Net income attributed to common shareholders - diluted	\$	25,598	\$	10,335
GAAP operating margin		21.3%		-2.7%	GAAP Denominator:				
Non-GAAP operating margin		39.7%		25.4%	Weighted-average common shares outstanding - basic		37,180		35,995
					Adjustment for diluted shares		6,183		
GAAP net income (loss)	\$	21,638	\$	(11,762)	Weighted-average common shares outstanding - diluted		43,363		35,995
Stock-based compensation		12,351		8,969					
Amortization of intangible assets		5,037		5,218	Non-GAAP Denominator:				
Restructuring and other costs, net		47		7,554	Weighted-average common shares outstanding- basic		37,180		35,995
Depreciation		2,587		2,141	Adjustment for diluted shares Weighted-average common shares outstanding - diluted		6,183 43.363		35,995
Total other income (expense), net		(6,018)		(6,663)	weighted-average common shares outstanding - diluted		43,363		35,995
					GAAP net income (loss) per share - diluted	Ś	0.54	Ś	(0.33)
(Benefit from) provision for income taxes	<u>^</u>	(7,384)	~	3,002	Non-GAAP net income per share - diluted	\$	0.59	\$	0.29
Adjusted EBITDA	<u>\$</u>	40,294	2	21,785					
GAAP net income margin		22.8%		-15.2%	GAAP net cash provided by operating activities	\$	10,809	\$	9,456
Adjusted EBITDA margin		42.4%		28.1%			(2,369)		(3,612)
					Free Cash Flow	\$	8,440	\$	5,844

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Calculation of Repeatable Revenue Software Contribution

(unaudited - in thousands)	Q1FY21			Q4FY20	Q3FY20		Q2FY20
GAAP revenues	\$	94,964	\$	90,882	\$	74,810	\$ 86,495
Less: Professional services revenue		21,299		19,457		17,360	18,742
Non-GAAP Repeatable revenues	\$	73,665	\$	71,425	\$	57,450	\$ 67,753
GAAP revenues TTM	\$	347,151					
Less: Professional services revenue TTM		76,858					
Non-GAAP Repeatable revenues TTM	\$	270,293					
Repeatable software contribution		78%	,				

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Q2FY21 and FY21 Reconciliations of GAAP to non-GAAP Guidance

GAAP revenue GAAP gross profit Stock-based compensation Amortization of intangible assets Non-GAAP gross profit GAAP gross margin Non-GAAP gross margin GAAP operating income	\$ \$	Low 92,000	Ś	High		Low		
GAAP gross profit Stock-based compensation Amortization of intangible assets Non-GAAP gross profit GAAP gross margin Non-GAAP gross margin	Ť	92,000	Ś			2011		High
Stock-based compensation Amortization of intangible assets Non-GAAP gross profit GAAP gross margin Non-GAAP gross margin	\$		Ŷ	95,000	\$	370,000	\$	380,000
Stock-based compensation Amortization of intangible assets Non-GAAP gross profit GAAP gross margin Non-GAAP gross margin	\$							
Amortization of intangible assets Non-GAAP gross profit GAAP gross margin Non-GAAP gross margin		64,900	\$	68,100	\$	259,200	\$	270,900
Non-GAAP gross profit GAAP gross margin Non-GAAP gross margin		1,600		1,600		6,300		6,300
GAAP gross margin Non-GAAP gross margin		1,900	_	1,900		7,500		7,500
Non-GAAP gross margin	<u>\$</u>	68,400	<u>\$</u>	71,600	\$	273,000	\$	284,700
		71%		72%	-	70%	-	71%
GAAP operating income		74%		75%		74%		75%
GAAP operating income								
	\$	12,900	\$	15,900	\$	52,500	\$	62,500
Stock-based compensation		11,500		11,500		46,300		46,300
Amortization of intangible assets		5,000		5,000		20,100		20,100
Restructuring and other costs, net		2,000		2,000		2,400		2,400
Non-GAAP operating income	\$	31,400	\$	34,400	\$	121,300	\$	131,300
GAAP operating margin		14%		17%	-	14%	-	16%
Non-GAAP operating margin		34%		36%		33%		35%
GAAP net income	\$	4,600	\$	6,200	\$	32,900	\$	39,100
Stock-based compensation		11,500		11,500		46,300		46,300
Amortization of intangible assets		5,000		5,000		20,100		20,100
Restructuring and other costs, net		2,000		2,000		2,400		2,400
Depreciation		2,100		2,100		9,900		9,000
Total other income (expense), net		(4,200)		(4,200)		(18,100)		(17,100)
Provision for income taxes		4,100		5,500		1,500		6,300
Adjusted EBITDA	\$	33,500	\$	36,500	\$	131,200	\$	140,300
GAAP net income margin		5%		7%		9%		10%
Adjusted EBITDA margin		36%		38%		35%		37%

(unaudited - in thousands, except per share data)		Q2 2	2021		FY2021			
		Low		High	_	Low		High
GAAP net income	\$	4,600	\$	6,200	\$	32,900	\$	39,100
Stock-based compensation		11,500		11,500		46,300		46,300
Amortization of intangibles		5,000		5,000		20,100		20,100
Restructuring and other costs, net		2,000		2,000		2,400		2,400
Non-cash interest expense		1,200		1,200		5,000		5,000
Adjustments to income tax expense		(3,400)		(2,800)		(26,800)		(24,900
Non-GAAP net income	<u>\$</u>	20,900	\$	23,100	\$	79,900	\$	88,000
Adjusted EPS:								
GAAP Numerator:								
Net income attributed to common shareholders	\$	4,600	\$	6,200	\$	32,900	\$	39,100
Interest on Convertible Senior Notes, net of tax		-		-		-		
Net income attributed to common shareholders - diluted	\$	4,600	\$	6,200	\$	32,900	\$	39,100
Non-GAAP Numerator:								
Net income attributed to common shareholders	\$	20,900	\$	23,100	\$	79,900	\$	88,000
Interest on Convertible Senior Notes, net of tax		1,000		1,000		4,000		4,000
Net income attributed to common shareholders - diluted	\$	21,900	\$	24,100	\$	83,900	\$	92,000
GAAP Denominator:								
Weighted-average common shares outstanding - basic		37,700		37,700		37,700		37,700
Adjustment for diluted shares		1,400		1,400		1,500		1,500
Weighted-average common shares outstanding - diluted		39,100	_	39,100		39,200		39,200
Non-GAAP Denominator:								
Weighted-average common shares outstanding- basic		37,700		37,700		37,700		37,700
Adjustment for diluted shares		6,100		6,100		6,200		6,200
Weighted-average common shares outstanding - diluted		43,800		43,800		43,900		43,900
GAAP net income per share - diluted	\$	0.12	\$	0.16	\$	0.84	\$	1.00
Non-GAAP net income per share - diluted	\$	0.50	\$	0.55	\$	1.91	\$	2.10

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