

# Cerence Investor Presentation

August 2024

### **Forward-Looking Statements**

Statements in this presentation regarding: Cerence's future performance, results and financial condition; expected growth and profitability; outlook; fiscal year 2025 framework; transformation plans and cost efficiency initiatives, including estimated net cost savings; strategy; opportunities; business, industry and market trends; strategy regarding fixed contracts and its impact on financial results; backlog; revenue visibility, revenue timing and mix, demand for Cerence products; innovation and new product offerings, including AI technology; expected benefits of technology partnerships; cost efficiency initiatives; and management's future expectations, estimates, assumptions, beliefs, goals, objectives, targets, plans or prospects constitute forwardlooking statements within the meaning of the Private Securities Litigation Reform Act of 1995. Any statements that are not statements of historical fact (including statements containing the words "believes," "plans," "anticipates," "projects," "forecasts," "expects," "intends," "continues," "will," "may," or "estimates" or similar expressions) should also be considered to be forwardlooking statements. Although we believe forward-looking statements are based upon reasonable assumptions, such statements involve known and unknown risk, uncertainties and other factors, which may cause actual results or performance of the company to be materially different from any future results or performance expressed or implied by such forward-looking statements, including, but not limited to: the highly competitive and rapidly changing market in which we operate; adverse conditions in the automotive industry, the related supply chain and semiconductor shortage, or the global economy more generally; automotive production delays; changes in customer forecasts; the impacts of the COVID-19 pandemic on our and our customers' businesses; the impact of the war in Ukraine, conflict between Israel and Hamas, and attacks on commercial ships in the Red Sea on our and our customers' businesses; our inability to control and successfully manage our expenses and cash position; our ability to deliver improved financial results from process optimization efforts and cost reduction actions; escalating pricing pressures from our customers; the impact on our business of the transition to a lower level of fixed contracts, including the failure to achieve such a transition; our failure to win, renew or implement service contracts; the cancellation or postponement of existing contracts; the loss of business from any of our largest customers; effects of customer defaults; our inability to successfully introduce new products, applications and services; our strategies to increase cloud offerings and deploy generative AI and large language models (LLMs); the inability to expand into adjacent markets; the inability to recruit and retain qualified personnel; disruptions arising from transitions in management personnel; cybersecurity and data privacy incidents; failure to protect our intellectual property; defects or interruptions in service with respect to our products; fluctuating currency rates and interest rates; inflation; financial and credit market volatility; and the other factors discussed in our most recent Annual Report on Form 10-K, quarterly reports on Form 10-Q, and other filings with the Securities and Exchange Commission. We caution you not to place undue reliance on any forward-looking statements, which speak only as of the date made. We undertake no obligation to update any forwardlooking statements whether as a result of new information, future events or otherwise, except as otherwise required by law.

## **Creating Companion Experiences**

Redefining the way users interact with their vehicles and devices, bringing a new level of convenience, personalization, and delight to every interaction.



FLEXIBLE, BRANDED, CUSTOMIZABLE.



### **Global Footprint**

+08

Global OEMs & Tier 1 suppliers

500M+

Cars shipped with Cerence technology

53%

Global auto production with Cerence technology

**70** 

Global languages supported

700

**Patents** 



## **Experienced Leadership Team Driving the Future**



Stefan Ortmanns
Chief Executive Officer
& Director



Jennifer Salinas

Executive Vice President
& Chief Administrative Officer



Nils Schanz

Executive Vice President,
Product & Technology



Christian Mentz
Chief Revenue Officer



Tony Rodriquez

Interim Chief Financial Officer



Sachin Sahney
Chief Human Resources Officer



#### **Cerence Board of Directors**



**Arun Sarin** Chairman of the Board





**Tom Beaudoin** Director





**Marianne Budnik** Director







**Douglas Davis** Director





Sanjay Jha Director





Marcy Klevorn Director



Kristi Ann Matus Director



**Alfred Nietzel** Director



**Stefan Ortmanns CEO & Director** 











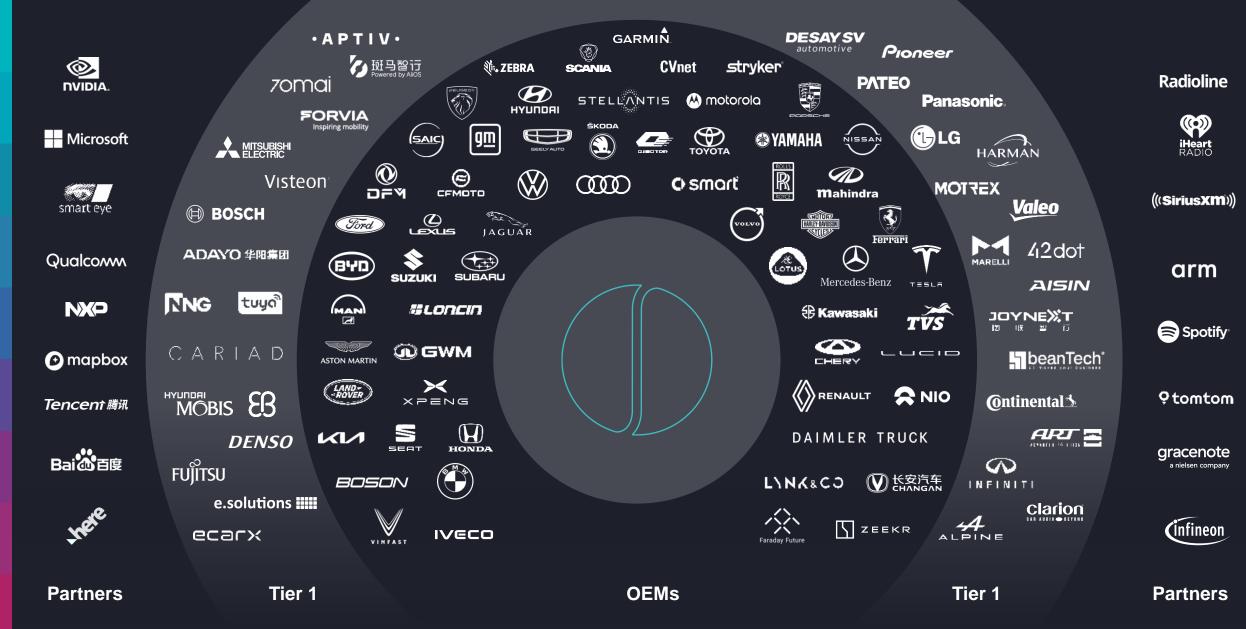












### **Extensive Ecosystem of Partners & Customers**

## **Our Solutions Portfolio**





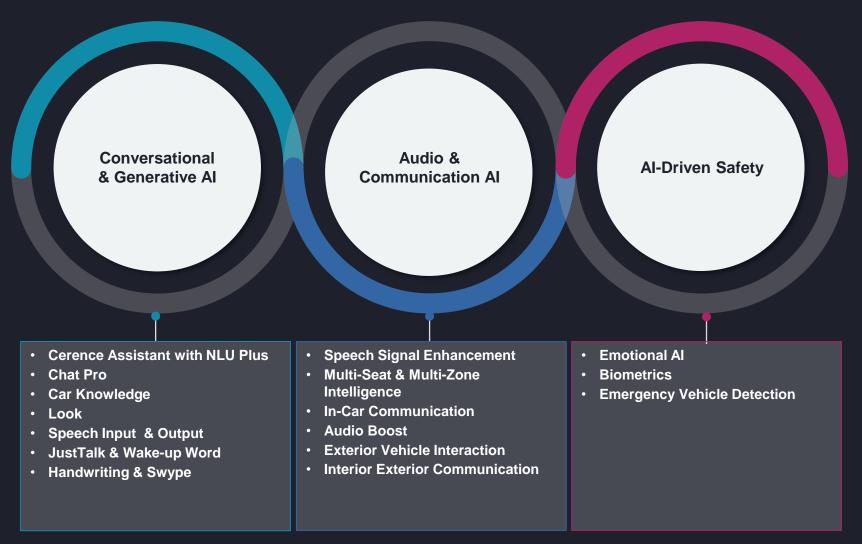




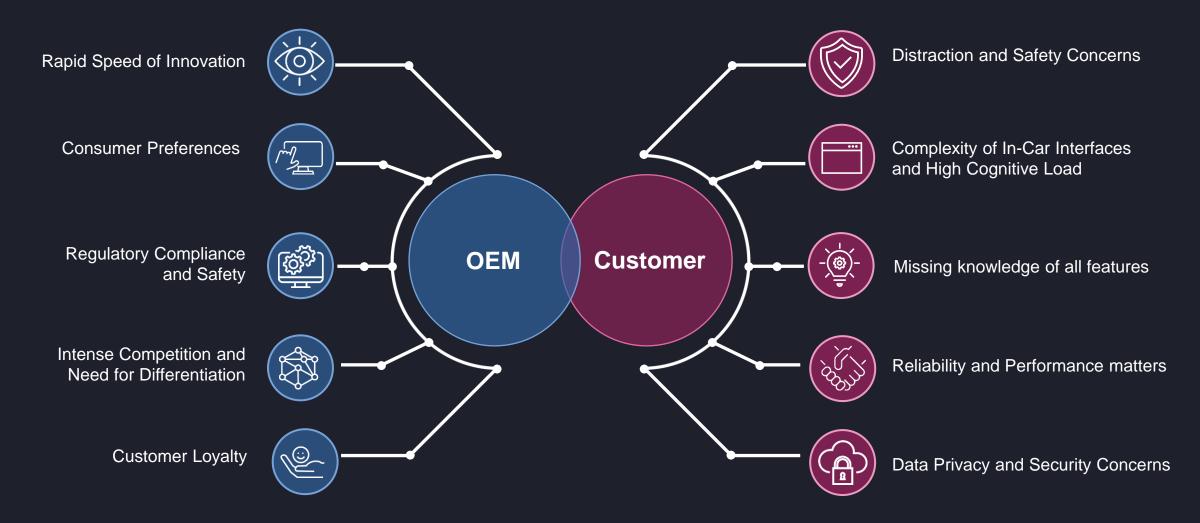
ARCHITECTURES



#### **Our Solutions Portfolio**

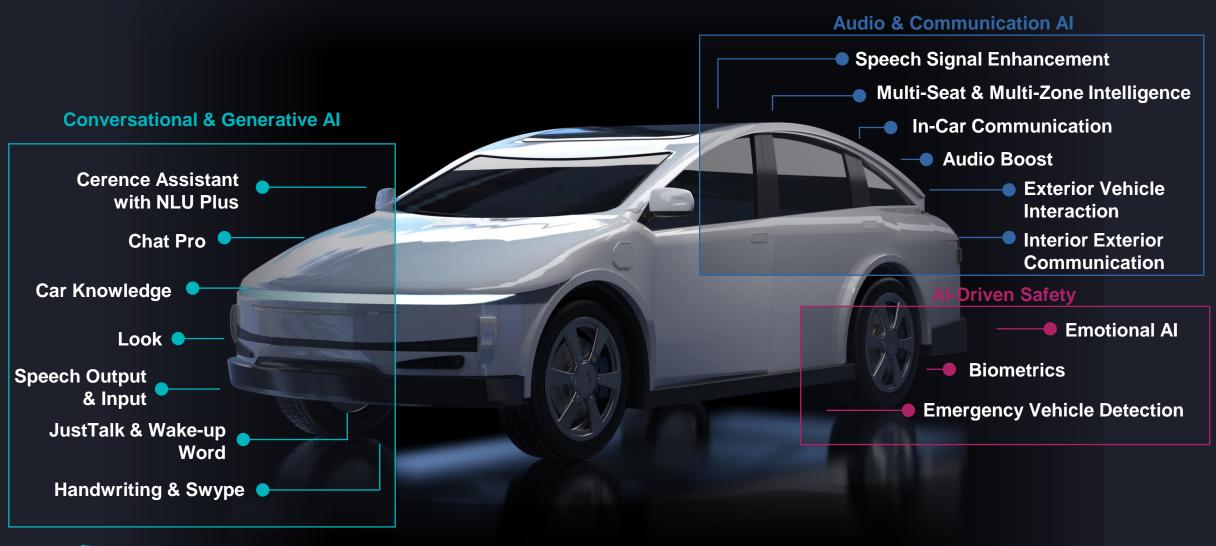


## **Market Challenges**



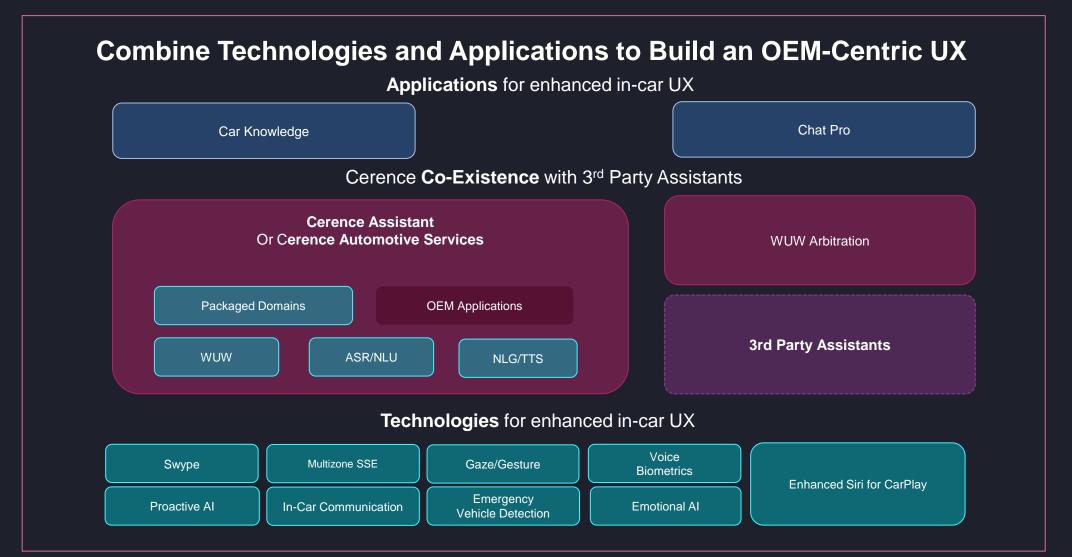


#### **Al-Driven Solutions for Automotive**





#### Flexible & Modular Solution



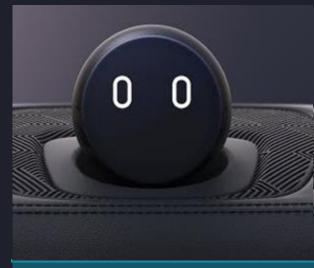


## Uniquely Positioned to Capitalize on Industry Trends





**Focus On Driving** 









\_\_\_\_\_ L0 – L1 ADAS \_\_\_\_\_\_ L2 L2+ \_\_\_\_\_\_ L3 Autonomous \_\_\_\_\_ L4 - L5

---- Centralized Architecture & Electrification -----



## **Competitive Advantage**

		alexa			
Description	White label automotive VA	Partially brandable consumer VA	Consumer VA in proprietary GAS package		
Languages / Global Footprint	Global Coverage, 30+ Languages	Lir	nited		
GenAl Based Features	Under Development	(Announced, Under Development)			
Customization & Differentiation	Full customization for OEM	Heavily Amazon-branded	Heavily Google-branded		
Data Ownership	Full control for OEM	Limited control for OEM			
Embedded Support	Extensive offering	Lir	nited		
In-Car Control Functions	Extensive feature set	Lir	nited		
Multi-Seat/Multi-Modal	Supported, focus on entire cabin		d often requires haptic interaction. nt-row focused		
Voice UX Integration with GUI and Haptics	Full integration possible	Pa	artial		
Full-stack HU Integration	Open Ecosystem	Open Ecosystem	Walled Garden		
		UX Review from Q4 2023	UX Review from Q3 2023		



#### **Selected Automotive Credentials**



...we are now the first volume manufacturer to make this innovative technology a standard feature in vehicles from the compact segment upwards. Thanks to the seamless integration of ChatGPT and strong collaboration with our partner, Cerence, we are offering our drivers added value and direct access to the Al-based research tool.

Kai Grünitz, Board Director of Technical Development at Volkswagen (VW).



#### Mercedes-Benz

Mercedes-Benz User Experience, or MBUX, can be controlled in several ways, including voice, touch, steering wheel controls and a touchpad. All of them work quite well, but voice controls take the system to a new level with intuitive and funny responses to common inquiries.

Forbes



By bringing Cerence into our architecture, we can differentiate our brand flexibly, securely and confidently while positioning the vehicle as a central piece of our customers' connected lives. [...] This is crucial to advance our vision.

BYD Executive

ŠKOD/



Drivers and passengers will have easy, verbal access to worlds of knowledge while on the road. Integrating ChatGPT into our voice assistant Laura is just the latest way that Škoda adapts advanced technology to improve the driving experience.

Klaus Zellmer, Škoda Auto CEO



Reno, the official Renault avatar, will allow you to take full advantage of Renault 5 and all its associated services. It adapts to you and your preferences: the more you interact with it. the better it will be.

Renault



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Stefan Ortmanns, Chief Executive Officer
Tony Rodriquez, Interim Chief Financial Officer
Rich Yerganian, SVP of Investor Relations

August 8, 2024



## Q3 Results and Full Year Outlook

- Q3 revenue at the midpoint of guidance
- GAAP profitability metrics effected by Goodwill impairment charge of approximately \$357 million
- Non-GAAP Gross Margin was within the range, while all other profitability metrics were above the guidance provided in the Q2 earnings call
- Positive cash flow from operations at \$12.9 million
- Narrowing full year revenue outlook within the prior range



### Leading Provider of Audio & Voice Al Experiences









#### **OUR EXPERTISE & INNOVATION FOUNDATION**

**80+** Global OEMs and Tier1s

60B+ Tokens

500M+ Cars shipped with Cerence Tech

(Dataset)

70+ Languages Supported

53% of WW Auto Production (TTM)

#### **CUSTOMER EMPOWERMENT**



**Customization & Integration** 



Control of Data & Brand



Continuous Technology Innovation



Fast Delivery & TTM

#### **OUR SOLUTIONS**

~700

**Patents** 

Conversational & Generative Al

Audio & Communication Al

Al-Driven Safety Support Scalable & Extensible Al Platform

Hybrid / Edge / Cloud



































## Transforming to Achieve Long-Term Profitability

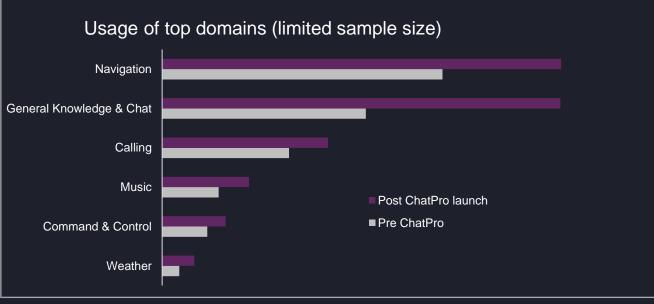


- Adjusting cost structure of the business with the objective of achieving consistent positive Adj. EBITDA and cash flow from operations
- Plan to reinvest a portion of cost savings to support Gen Al roadmap and next-gen platform
- Initial expectations are to achieve net annualized cost savings on a run-rate basis of approximately \$35 to \$40 million dollars which will be predominantly realized in FY2025



## Cerence Generative AI Products for Pre- and Post-SOP





- 8 OEM design wins (year-to-date)
- 5 program launches in Q3FY24 with 4 OEMs









- 4 additional launches with global OEMs expected in CY24
- Strong validated pipeline through predevelopment programs
- Growth in price-per-unit
- Positive impact in customer experience and usage



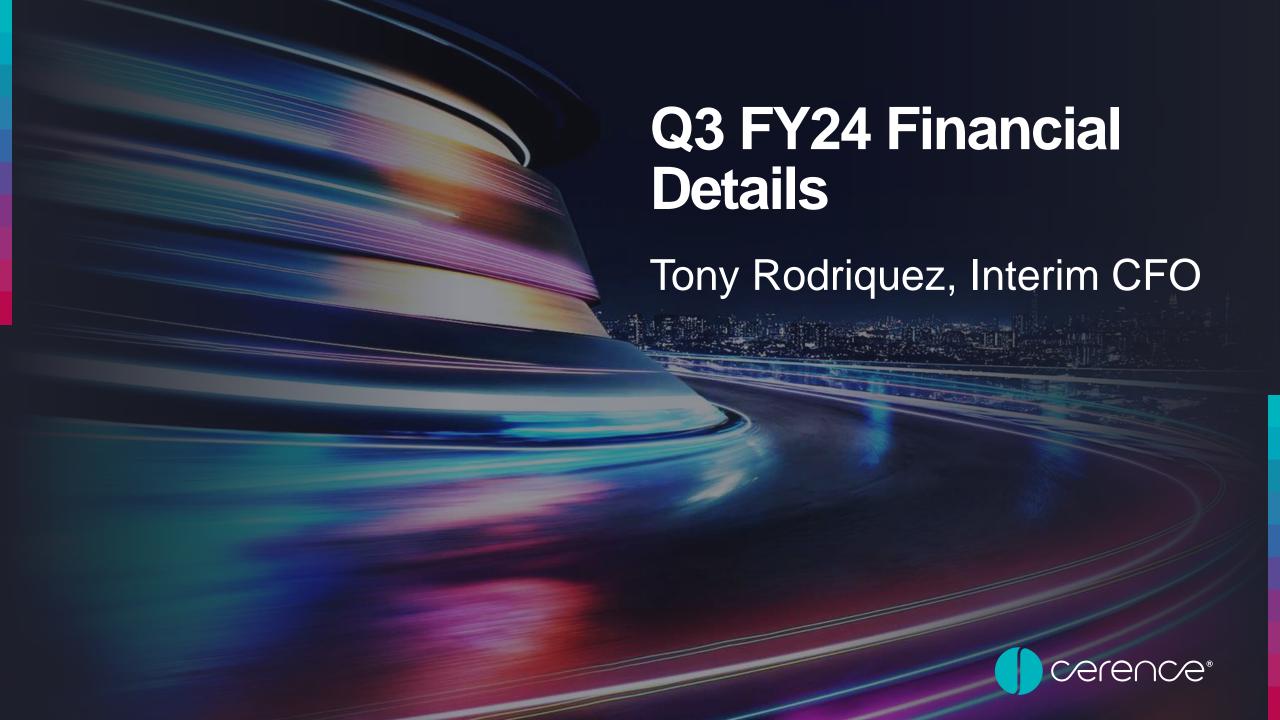
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### **Powering Next-Level User Experiences**



**Technology Vision.** Large Multimodal Models will become the new computing engine enabling a single conversational interface to work across applications to complete tasks based on user preferences.





#### **Cerence Q3FY24 Results**

	Q3FY23	Q3FY24	Q3FY24 Guidance
Total Revenue	\$61.7M	\$70.5M <sup>(a)</sup>	\$66M - \$72M
GAAP Gross Margin	66.0%	71.5%	70% - 72%
GAAP Net Income (Loss)	(\$16.5M)	(\$313.5M) <sup>(b)</sup>	(\$4M) – \$2M
Non-GAAP Net Income(b,c)	(\$1.7M)	\$8.4M	
Adjusted EBITDA <sup>(b,c)</sup>	\$2.8M	\$12.5M	\$5M – \$11M
GAAP EPS – diluted	(\$0.41)	(\$7.50) <sup>(b)</sup>	(\$0.10) — \$0.05
Non-GAAP EPS – diluted <sup>(b,c)</sup>	(\$0.04)	\$0.19	(\$0.01) – \$0.13
Cash Flow From Operations	(\$8.2M)	\$12.9M	
Cash Balance & Marketable Securities	\$116M	\$126M	

a) Includes a \$20 million fixed license



b) Includes a \$357 million Goodwill impairment charge in Q3FY24.

c) Non-GAAP excludes goodwill impairment, amortization of acquired intangible assets, stock-based compensation, restructuring and other costs.

d) Refer to the Appendix for more information on GAAP to non-GAAP reconciliations and related definitions.

#### **Detailed Revenue Breakdown**

In millions	Q1FY23	Q2FY23	Q3FY23	Q4FY23	FY23	Q1FY24	Q2FY24	Q3FY24
Total License:	\$45.4	\$30.8	\$25.9	\$43.1	\$145.2	\$20.8	\$35.5	\$43.1
Variable <sup>(a)</sup>	\$26.3	\$26.2	\$25.8	\$30.3	\$108.6	\$20.8	\$25.1	\$23.1
Total Fixed <sup>(b)</sup>	\$19.1	\$4.6	\$0	\$12.8	\$36.5	\$0	\$10.4	\$20.0
Connected Services:	\$18.4	\$18.9	\$18.6	\$19.2	\$75.1	\$96.8	\$13.6	\$10.9
Connected Services	\$9.9	\$10.5	\$10.2	\$10.8	\$41.4	\$10.2	\$13.6 <sup>(c)</sup>	\$10.9
Legacy <sup>(d)</sup>	\$8.5	\$8.4	\$8.4	\$8.4	\$33.7	\$86.6	\$0	\$0
Professional Services	\$19.9	\$18.7	\$17.2	\$18.5	\$74.3	\$20.7	\$18.7	\$16.5
Total Revenue	\$83.7	\$68.4	\$61.7	\$80.8	\$294.6	\$138.3	\$67.8	\$70.5

a) Based on volume shipments of licenses net of the consumption of fixed contracts.

d) Legacy contract is a connected services contract with Toyota acquired by Nuance through a 2013 acquisition. Toyota decommissioned the solution in Q1FY24 resulting in the acceleration of deferred revenue in Q1FY24 for Toyota and a directly related contract.



b) Fixed license revenue includes prepaid and minimum commitment deals. Q1FY23 Fixed Licenses includes a \$1.1 million minimum commitment deal.

c) Connected services in Q2FY24 includes a \$2.6 million true up adjustment due to underreporting from an OEM.

#### Operational Metrics and Variable License Revenue

In millions			FY	23				FY24	
Operational Metrics:	FY22	Q1	Q2	Q3	Q4	FY23	Q1	Q2	Q3
Pro Forma Royalties <sup>(a)</sup>	\$159.9	\$41.7	\$43.1	\$44.5	\$42.6	\$171.9	\$40.0	\$39.6	\$39.6
Consumption of Fixed Contracts <sup>(b)</sup>	\$76.8	\$15.4	\$16.9	\$18.7	\$15.5	\$66.5	\$14.5	\$14.5	\$16.5
IHS Production (units)	81.5	21.9	21.4	22.3	22.6	88.2	24.2	21.4	22.1
Variable License	\$83.1	\$26.3	\$26.2	\$25.8	\$30.3	\$108.6	\$20.8	\$25.1	\$23.1
OEM-Related Adjustments Included in Variable License <sup>(c)</sup>	<b>\$</b> 0	\$0	\$0	\$0	(\$3.2)	(\$3.2)	\$4.7	\$0	\$0
Variable excluding OEM Related Adjustments	\$83.1	\$26.3	\$26.2	\$25.8	\$27.1	\$105.4	\$25.5	\$25.1	\$23.1

c) OEM-Related Adjustments defined as the total of individual OEM-related adjustments greater than \$2 million in any one quarter.



a) Pro forma Royalties is an operating measure representing total value of licenses shipped in a quarter. It includes the consumption of fixed contracts. It excludes any OEM-Related Adjustments.

b) Licenses shipped in the quarter associated with fixed contracts.

#### Q3 FY24 KPI<sup>(d)</sup> Performance

- Percent of worldwide auto production with Cerence Technology declined slightly to 53% (TTM)<sup>(a)</sup>
- Approximately 11.7 million units shipped with Cerence technology in Q3
  - Down 6.2% YoY (IHS down 0.5% YoY)
  - Up 3.0% QoQ (IHS up 3.3% QoQ)
- Change in number of Cerence connected cars shipped<sup>(c)</sup> up 19%.
- Change in Adjusted Total Billings<sup>(b,c)</sup> increased 3%



Based on IHS Markit data, global auto production increased 4% over the same time period ended on Jun 30, 2024. Calculated on a trailing twelve months basis (TTM)

b) Change in Adjusted total billings YoY (TTM): The year over year change in total billings adjusted to exclude Professional Services, prepay billings and prepay consumption.

c) TTM over prior year TTM

d) Please refer to the appendix for KPI definitions.

#### Fiscal Q4 Guidance and FY24 Revision

	Q4FY24 Guidance					Revised FY24 Guidance							FY24 <sup>(c)</sup> dance
In millions except per share amounts	Low	High		Low	High		Low	High					
Revenue	\$44	\$50		\$321	\$327		\$318	\$332					
GAAP Gross Margin	55%	60%		73%	73%		73%	74%					
Non-GAAP Gross Margin	56%	61%		74%	74%		73%	75%					
GAAP Operating Margin	(82%)	(63%)		(186%)	(181%)		(76%)	(68%)					
Non-GAAP Operating Margin (a,b)	(48%)	(30%)		17%	19%		16%	19%					
GAAP Net Income (Loss)	(\$32)	(\$28)		(\$600)	(\$596)		(\$256)	(\$242)					
GAAP Net Income Margin	(73%)	(56%)		(187%)	(182%)		(80%)	(73%)					
Adjusted EBITDA (a,b)	(\$19)	(\$13)		\$64	\$70		\$58	\$72					
Adjusted EBITDA Margin	(42%)	(25%)		20%	21%		18%	22%					
GAAP EPS – diluted	(\$0.77)	(\$0.67)		(\$14.42)	(\$14.32)		(\$6.15)	(\$5.81)					
Non-GAAP EPS – diluted	(\$0.45)	(\$0.30)		\$0.91	\$0.91		\$0.80	\$0.80					

a) Non-GAAP excludes goodwill impairment, acquisition-related costs, amortization of acquired intangible assets, restructuring expense, and stock-based compensation.

- No fixed contracts expected during the fourth quarter
- Adjustments to full year guidance for GAAP operating results include Goodwill impairment charge of \$357 million in the third quarter
- Q4 and Full Year GAAP operating results include certain expenses associated with the transformation of between \$10 and \$12 million

b) Refer to the Appendix for more information on GAAP to non-GAAP reconciliations and related definitions.

This represents guidance provided on May 9, 2024.

### FY24 Revenue Guidance Excluding Legacy

	FY24 Guidance (at midpoint)	Less: Legacy Contribution	FY24 Guidance (at midpoint) Excluding Legacy
Revenue	\$324M	(\$87M)	\$237M

- Legacy contract is a connected services contract with Toyota acquired by Nuance through a 2013 acquisition. Toyota decommissioned the solution in Q1FY24 resulting in the acceleration of deferred revenue in Q1FY24 for Toyota and a directly related contract.
- From Q2FY24 onward there is no more revenue associated with this contract.



### FY25 Framework<sup>(a)</sup>

- Estimated net annualized cost savings of \$35-\$40 million predominantly realized in FY25.
- Flat to low-single digit percentage decline in revenue off of \$237 million<sup>(b)</sup>
- Improved gross margin from a FY24 business without legacy revenue
- Positive Adj. EBITDA with single digit margins
  - a) This does not represent guidance. This framework is subject to change based on a number of operating, industry and customer related factors.
  - b) FY24 revenue guidance at midpoint (excluding Legacy).

#### **Assumptions include:**

- Flat OEM production and pricing mix similar to the expectations within our latest 2024 guidance
- Significantly less fixed license consumption than FY24
- New Fixed Licenses in FY25 of approximately \$20 million
- Modest growth in connected services
- Modest revenue impact due to the FY24 transformation efforts

#### **Potential Upside or Downside Factors include:**

- Global auto production changes
- Start of production date shifts
- Pricing and mix shifts
- Customer satisfaction implications from cost reductions



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## Strategic Priorities

- Accomplish fiscal fourth quarter and full year financial objectives
- Execute on transformation plan while minimizing disruption to ongoing customer operations
- Deliver on AI Innovation roadmap





## **Appendix**

### License Business Revenue Recognition

Type of Contract	Description	GAAP Revenue Recognition	Cash Receipt				
Variable	License applied at production	Quarter car is produced. Based on volume	Quarter following GAAP revenue recognition				
Fixed (Pre-Pay)	Bulk inventory purchase (\$ based)	Full value of contract at signing. Volume independent	Standard payment terms for full value (upfront payment)				
Fixed (Minimum Commitment)	Commitment to purchase (\$ based) in a specified time period. (1 – 5 years)	Full value of contract at signing. Volume independent	Based on shipment volumes over multiple years				

The fixed contracts only apply to the license business. If a car is also using our connected services, it will follow the normal billing and revenue recognition process regardless of whether a variable or fixed license was applied.

The fixed contracts typically provide the customer with a price discount and can include the conversion of a variable contract that is already in our variable backlog.



## **Connected and Professional Services Revenue Recognition**

Connected Services	Typical Period	GAAP Revenue Recognition	Cash Receipt
Subscription Term	1 – 5 years	Amortized evenly over subscription period	Billed/collected full amount at start of subscription period (value added to deferred revenue)
Usage Contract <sup>(a),(b)</sup>	1 – 5 years	Recognized at same time of billing based on actual usage	Billed every quarter based on actual usage
Customer Hosted <sup>(c)</sup>	License	Quarter in which license is delivered to customer	Upon delivery

<sup>(</sup>a) Approximately 30% of new connected revenue is usage based and is primarily with one customer

<sup>(</sup>c) Customer Hosted is a software license that allows the customer to take possession of the software and enable hosting by the customer or a third-party

Professional Services	Period	GAAP Revenue Recognition	Cash Receipt
Custom Design Services	Ongoing	Revenue is recognized over time based upon the progress towards completion of the project	Billed/collected on milestone completion



<sup>(</sup>b) Usage can be defined by number of active users or number of monthly transactions

#### **KPI Measures – Definitions**

#### **Key performance indicators**

We believe that providing key performance indicators ("KPIs"), allows investors to gain insight into the way management views the performance of the business. We further believe that providing KPIs allows investors to better understand information used by management to evaluate and measure such performance. KPIs should not be considered superior to, or a substitute for, operating results prepared in accordance with GAAP. In assessing the performance of the business during the three months ended June 30, 2024, our management has reviewed the following KPIs, each of which is described below:

**Percent of worldwide auto production with Cerence technology:** The number of Cerence enabled cars shipped as compared to IHS Markit car production data.

Change in number of Cerence connected cars shipped: The year over year change in the number of cars shipped with Cerence connected solutions. Amounts are calculated on a TTM compared to prior TTM basis.

Change in Adjusted total billings YoY (TTM): The year over year change in total billings adjusted to exclude Professional Services, prepay billings and prepay consumption.



#### **Non-GAAP Financial Measures – Definitions**

#### **Discussion of Non-GAAP Financial Measures**

We believe that providing the non-GAAP information in addition to the GAAP presentation, allows investors to view the financial results in the way management views the operating results. We further believe that providing this information allows investors to not only better understand our financial performance, but more importantly, to evaluate the efficacy of the methodology and information used by management to evaluate and measure such performance. The non-GAAP information should not be considered superior to, or a substitute for, financial statements prepared in accordance with GAAP.

We utilize a number of different financial measures, both GAAP and non-GAAP, in analyzing and assessing the overall performance of the business, for making operating decisions and for forecasting and planning for future periods. While our management uses these non-GAAP financial measures as a tool to enhance their understanding of certain aspects of our financial performance, our management does not consider these measures to be a substitute for, or superior to, the information provided by GAAP financial statements.

Consistent with this approach, we believe that disclosing non-GAAP financial measures to the readers of our financial statements provides such readers with useful supplemental data that, while not a substitute for GAAP financial statements, allows for greater transparency in the review of our financial and operational performance. In assessing the overall health of the business during the three ending June 30, 2024 and 2023, our management has either included or excluded the following items in general categories, each of which is described below.

Cerence is not providing a reconciliation of certain forward-looking, non-GAAP financial targets to the GAAP equivalent because Cerence is unable to provide this reconciliation without unreasonable effort due to information regarding the relevant adjustments not being ascertainable or accessible. Such information could be material to future results.

#### **Non-GAAP Financial Measures – Definitions**

#### **Adjusted EBITDA**

Adjusted EBITDA is defined as net income attributable to Cerence Inc. before net income (loss) attributable to income tax (benefit) expense, other income (expense) items, net, depreciation and amortization expense, and excluding acquisition-related costs, amortization of acquired intangible assets, stock-based compensation, and restructuring and other costs, net or impairment charges related to fixed and intangible assets and gains or losses on the sale of long-lived assets, if any. From time to time we may exclude from Adjusted EBITDA the impact of events, gains, losses or other charges (such as significant legal settlements) that affect the period-to-period comparability of our operating performance. Other income (expense) items, net include interest expense, interest income, and other income (expense), net (as stated in our Condensed Consolidated Statement of Operations). Our management and Board of Directors use this financial measure to evaluate our operating performance. It is also a significant performance measure in our annual incentive compensation programs.

#### Restructuring and other costs, net.

Restructuring and other charges, net include restructuring expenses as well as other charges that are unusual in nature, are the result of unplanned events, and arise outside the ordinary course of our business such as employee severance costs, costs for consolidating duplicate facilities, third-party fees relating to the modification of our convertible debt, and the release of a pre-acquisition contingency.

#### Amortization of acquired intangible assets.

We exclude the amortization of acquired intangible assets from non-GAAP expense and income measures. These amounts are inconsistent in amount and frequency and are significantly impacted by the timing and size of acquisitions. Providing a supplemental measure which excludes these charges allows management and investors to evaluate results "as-if" the acquired intangible assets had been developed internally rather than acquired and, therefore, provides a supplemental measure of performance in which our acquired intellectual property is treated in a comparable manner to our internally developed intellectual property. Although we exclude amortization of acquired intangible assets from our non-GAAP expenses, we believe that it is important for investors to understand that such intangible assets contribute to revenue generation. Amortization of intangible assets that relate to past acquisitions will recur in future periods until such intangible assets have been fully amortized. Future acquisitions may result in the amortization of additional intangible assets.



#### Non-GAAP Financial Measures – Definitions

#### Non-cash expenses.

We provide non-GAAP information relative to the following non-cash expenses: (i) stock-based compensation; and (ii) non-cash interest. These items are further discussed as follow:

- (i)Stock-based compensation. Because of varying valuation methodologies, subjective assumptions and the variety of award types, we exclude stock-based compensation from our operating results. We evaluate performance both with and without these measures because compensation expense related to stock-based compensation is typically non-cash and awards granted are influenced by the Company's stock price and other factors such as volatility that are beyond our control. The expense related to stock-based awards is generally not controllable in the short-term and can vary significantly based on the timing, size and nature of awards granted. As such, we do not include such charges in operating plans. Stock-based compensation will continue in future periods.
- ii)Non-cash interest. We exclude non-cash interest because we believe that excluding this expense provides management, as well as other users of the financial statements, with a valuable perspective on the cash-based performance and health of the business, including the current near-term projected liquidity. Non-cash interest expense will continue in future periods.

#### Other expenses.

We exclude certain other expenses that result from unplanned events outside the ordinary course of continuing operations, in order to measure operating performance and current and future liquidity both with and without these expenses. By providing this information, we believe management and the users of the financial statements are better able to understand the financial results of what we consider to be our organic, continuing operations. Included in these expenses are items such as other charges (credits), net, losses from extinguishment of debt, and changes in indemnification assets corresponding with the release of pre-spin liabilities for uncertain tax positions.

#### Adjustments to income tax provision.

Adjustments to our GAAP income tax provision to arrive at non-GAAP net income is determined based on our non-GAAP pre-tax income. Additionally, as our non-GAAP profitability is higher based on the non-GAAP adjustments, we adjust the GAAP tax provision to remove valuation allowances and related effects based on the higher level of reported non-GAAP profitability. We also exclude from our non-GAAP tax provision certain discrete tax items as they occur.



## **Q2 FY24 Reconciliations of GAAP to Non-GAAP Results**

(unaudited - in thousands)		Three Mon June				Nine Mont June		
(unaudited - in thousands)		2024		2023		2024		2023
GAAP revenue	\$	70,539	\$	61,660	\$	276,699	\$	213,711
GAAP gross profit	\$	50,434	\$	40,722	\$	209,377	\$	141,576
Stock-based compensation		642		163		1,948		2,699
Amortization of intangible assets		<u>-</u>		103		103		310
Non-GAAP gross profit	\$	51,076	\$	40,988	\$	211,428	\$	144,585
GAAP gross margin		71.5%	,	66.0%		75.7%		66.2%
Non-GAAP gross margin		72.4%	,	66.5%		76.4%		67.7%
GAAP operating loss	\$	(354,905)	\$	(8,501)	\$	(560,708)	\$	(31,095)
Stock-based compensation		6,166		6,974		19,291		31,801
Amortization of intangible assets		550		656		1,753		5,607
Restructuring and other costs, net		1,490		1,172		6,746		11,075
Goodwill impairment		357,076		<u>-</u>		609,172		-
Non-GAAP operating income	\$	10,377	\$	301	\$	76,254	\$	17,388
GAAP operating margin		-503.1%	,	-13.8%		-202.6%		-14.6%
Non-GAAP operating margin		14.7%	)	0.5%		27.6%		8.1%
GAAP net loss	\$	(313,543)	\$	(16,455)	\$	(567,662)	\$	(44,702)
Stock-based compensation	Ψ	6,166	Ψ	6,974	Ψ	19,291	Ψ	31,801
Amortization of intangible assets		550		656		1,753		5,607
Restructuring and other costs, net		1,490		1,172		6,746		11,075
Goodwill impairment		357,076		-		609,172		-
Depreciation		2,115		2,462		6,296		7,544
Total other expense, net		(1,191)		(4,943)		(3,519)		(5,640)
(Benefit from) provision for income		(1,101)		(1,010)		(0,010)		(0,010)
taxes		(42,553)		3,011		3,435		7,967
Adjusted EBITDA	\$	12,492	\$	2,763	\$	82,550	\$	24,932
GAAP net loss margin	=	-444.5%	_	-26.7%		-205.2%		-20.9%
Adjusted EBITDA margin		17.7%		4.5%		29.8%		11.7%
-								

(unaudited - in thousands)		Three Mon June				Nine Mont		
		2024		2023		2024		2023
GAAP net loss	\$	(313,543)	\$	(16,455)	\$	(567,662)	\$	(44,702)
Stock-based compensation		6,166		6,974		19,291		31,801
Amortization of intangible assets		550		656		1,753		5,607
Restructuring and other costs, net		1,490		1,172		6,746		11,075
Loss on debt extinguishment		-		1,333		-		1,333
Goodwill impairment		357,076		-		609,172		-
Non-cash interest expense		1,542		540		4,481		1,450
Other		(30)		(25)		(86)		(844)
Adjustments to income tax expense		(44,867)		4,144		(14,584)		5,107
Non-GAAP net income (loss)	\$	8,384	\$	(1,661)	\$	59,111	\$	10,827
, ,		<u> </u>	_		_			<del></del> _
Adjusted EPS:								
GAAP Numerator:								
Net loss attributed to common shareholders - basic								
and diluted	\$	(313,543)	\$	(16.455)	\$	(567,662)	\$	(44,702)
and diluted	Ψ	(010,040)	Ψ	(10,400)	Ψ	(507,002)	Ψ	(44,702)
Non-GAAP Numerator:								
Net income (loss) attributed to common shareholders								
- basic	\$	8,384	\$	(1,661)	\$	59,111	\$	10,827
Interest on the Notes, net of tax	Ψ	604	Ψ	(1,001)	Ψ	3.335	Ψ	10,027
Net income (loss) attributed to common shareholders		004	_		-	0,000		
- diluted	\$	8,988	\$	(1,661)	¢	62.446	\$	10,827
- diluted	Ψ	0,900	Ψ	(1,001)	Ψ	02,440	Ψ	10,021
GAAP Denominator:								
Weighted-average common shares outstanding -								
basic and diluted		41,795		40,324		41,566		40,167
basic and unded		41,793		40,324		41,300		40,107
Non-GAAP Denominator:								
Weighted-average common shares outstanding-								
basic		41,795		40,324		41,566		40,167
Adjustment for diluted shares		5,157		40,324		7,759		197
	_	5,157	_		_	7,759	_	197
Weighted-average common shares outstanding - diluted		40.050		40,324		40.005		40.004
diluted		46,952		40,324		49,325		40,364
GAAP net loss per share - diluted	\$	(7.50)	ø	(0.41)	¢	(13.66)	¢	(4.44)
Non-GAAP net income (loss) per share - diluted	\$	0.19	\$					(1.11) 0.27
Non-GAAF het income (loss) per share - diluted	Ф	0.19	Ф	(0.04)	Ф	1.27	Ф	0.27
CAAP not each provided by (used in) operating								
GAAP net cash provided by (used in) operating activities	\$	12,852	\$	(8,197)	¢	11,081	\$	(3,760)
Capital expenditures	Ф		Ф		Ф	(3,550)	Ф	(3,760)
Free Cash Flow	•	(774)	\$	(1,520)	•		•	
Free Cash Flow	\$	12,078	Ф	(9,717)	Ф	7,531	\$	(7,357)



## Q4 FY24 and Full Year FY24 Reconciliations of GAAP to non-GAAP Guidance

unaudited - in thousands)	Q4 2	2024		FY2024					
	Low		High		Low		High		
GAAP revenue	\$ 44,000	\$	50,000	\$	320,700	\$	326,700		
GAAP gross profit	\$ 24,200	\$	30,200	\$	233,500	\$	239,500		
Stock-based compensation	300		300		2,300		2,300		
Amortization of intangible assets	-		-		100		100		
Non-GAAP gross profit	\$ 24,500	\$	30,500	\$	235,900	\$	241,900		
GAAP gross margin	55%		60%		73%		73%		
Non-GAAP gross margin	56%		61%		74%		74%		
GAAP operating loss	\$ (35,900)	\$	(31,600)	\$	(596,500)	\$	(592,200)		
Stock-based compensation	4,000		4,000		23,300		23,300		
Amortization of intangible assets	600		600		2,300		2,300		
Restructuring and other costs, net	10,400		12,100		17,100		18,800		
Goodwill impairment	 		-		609,200		609,200		
Non-GAAP operating (loss) income	\$ (20,900)	\$	(14,900)	\$	55,400	\$	61,400		
GAAP operating margin	 -82%		-63%		-186%		-181%		
Non-GAAP operating margin	-48%		-30%		17%		19%		
GAAP net loss	\$ (32,200)	\$	(27,900)	\$	(599,900)	\$	(595,600)		
Stock-based compensation	4,000		4,000		23,300		23,300		
Amortization of intangible assets	600		600		2,300		2,300		
Restructuring and other costs, net	10,400		12,100		17,100		18,800		
Goodwill impairment	-		-		609,200		609,200		
Depreciation	2,200		2,200		8,500		8,500		
Total other expense, net	(2,000)		(2,000)		(5,600)		(5,600)		
Benefit from income taxes	 (5,600)		(5,600)		(2,200)		(2,200)		
Adjusted EBITDA	\$ (18,600)	\$	(12,600)	\$	63,900	\$	69,900		
GAAP net loss margin	-73%		-56%		-187%		-182%		
Adjusted EBITDA margin	-42%		-25%		20%		21%		



## Q4 FY24 and FY24 Reconciliations of GAAP to Non-GAAP Guidance

(unaudited - in thousands)									
,		Q4 2024				FY2024			
		Low		High		Low		High	
GAAP net loss	\$	(32,200)	\$	(27,900)	\$	(599,900)	\$	(595,600)	
Stock-based compensation		4,000		4,000		23,300		23,300	
Amortization of intangibles		600		600		2,300		2,300	
Restructuring and other costs, net		10,400		12,100		17,100		18,800	
Non-cash interest expense		1,500		1,500		6,000		6,000	
Goodwill impairment		-		-		609,200		609,200	
Other		-		-		(100)		(100)	
Adjustments to income tax expense		(3,000)		(3,000)		(17,700)		(23,700)	
Non-GAAP net (loss) income	\$	(18,700)	\$	(12,700)	\$	40,200	\$	40,200	
	T =				_			<u> </u>	
Adjusted EPS:									
GAAP Numerator:									
Net loss attributed to common shareholders - basic									
and diluted	\$	(32,200)	\$	(27.900)	\$	(599,900)	\$	(595.600)	
	Ť	(0=,=00)	Ť	(=:,000)	Ť	(555,555)	Ť	(555,555)	
Non-GAAP Numerator:									
Net (loss) income attributed to common shareholders									
basic	\$	(18,700)	\$	(12,700)	\$	40,200	\$	40,200	
Interest on the Notes, net of tax		-				4,500		4,500	
Net (loss) income attributed to common shareholders									
diluted	\$	(18,700)	\$	(12,700)	\$	44,700	\$	44,700	
		( -,,	•	, , , , ,	•	,	Ť	,	
GAAP Denominator:									
Weighted-average common shares outstanding - basi	2								
and diluted		41,800		41,800		41,600		41,600	
		ĺ		•		ĺ		Í	
Non-GAAP Denominator:									
Weighted-average common shares outstanding- basic		41,800		41,800		41,600		41,600	
Adjustment for diluted shares		-		-		7,700		7,700	
Weighted-average common shares outstanding -			_			,		,	
diluted		41,800		41,800		49,300		49,300	
		,		,		-,		,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,	
GAAP net loss per share - diluted	\$	(0.77)	\$	(0.67)	\$	(14.42)	\$	(14.32)	
Non-GAAP net (loss) income per share - diluted	\$	(0.45)		(0.30)		0.91		0.91	
	•	(31.0)	*	(3.3.4)	*		•		

